# Strategic Plan Refresh -Open Space Technology meeting

Welcome to the circle!

Please take a seat by adding your name or photo where you wish to be seated.

If you haven't already, join the video call by clicking the "join video for main space" button.



# **Overview of Process**



Part 1: Orientation to the Strategic Plan Refresh



Part 2: Organizational Health and Balance Assessment



Part 3: Storytelling



Part 4: Open Space Technology Meeting



Part 5: Data Creation - Strategic Plan Update



Part 6: Implementation over the coming years





# Theme: Issues and Opportunities for the Genuine Contact Organization.

## The givens for this OST meeting

- The strategic plan refresh process will be conducted within the current givens of the organization both the foundational givens and the operating givens.
- The process will be conducted within the current organizational structures this includes our current membership structure, communications structures, information management structures
- At present, there is no budget allocated for the strategic plan refresh process nor for the implementation of the plan beyond the budget we are already working within. Any additional monies needed to fulfill the plan will need to be developed as part of the implementation.
- The LMT and Strategic Plan Refresh Team will construct the final draft of the plan. This final draft will be brought forward for approval by the Co-Owners of the GCO for approval as per our normal operating procedure.
- Any initiative or idea that isn't included in the final plan will be separately followed up on by the LMT with the people who contributed to the conversation.

# What are the Issues & Opportunities for our Genuine Contact Organization?

AGENDA WALL

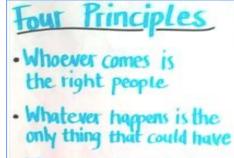
Bepared

to be surpriseq

Law

mobility

Time Schedule 09:00 CET Welcome & Opening 09:45 Session 1 10:30 Session 2 11.15 Reading reports, dot voting and break 11:45 Closing circle 12:00 Goodbye



- Whenever it starts is the right time
- When it's over it's over

#### AGENDA WALL

What are the Issues & Opportunities for our Genuine Contact Organization?

TIME	ROOM 1	ROOM 2	ROOM 3	ROOM 4
09.45	Certification as a GC-Organisation Development Consultant for more visibility Alina	Spreading GC in the world: Increasing the power of marketing: WHy? How ? WHo? (Sabine)		
TIME	ROOM 5	ROOM 6	ROOM 7	ROOM 8
	How can the GCO		What is a mambarship	
10.30	support reaching beyond change and facilitator communities to organisations and people that need GC - Ad	Streamlining membership contact via several email lists versus social media - Mariëlle	What is a membership organization and how do we use its potential? THomas	



WELCOME BACK TO OUR CIRCLE AT 11.15

#### AGENDA WALL

What are the Issues & Opportunities for our Genuine Contact Organization?

TIME	ROOM 9	ROOM 10	ROOM	ROOM
09.45				
TIME	ROOM 11	ROOM 12	ROOM	ROOM
10.30				

WELCOME BACK TO OUR CIRCLE AT 11.15

Topic: Ce	Certification as a GC-Organizational Development Consultant for more visibility						
Convener: Alina		Participants:	Thomas, Ursula, Mariëlle				
Why is this	topic important in our str	ategic plan refrest	1?				
Our trainer Foundation Examples: We do have Is it possibl some speci Certificates are sought Is it possibl	certificate is one thing we had certificate is one thing we had certification. Practitioner certificate, (PRINC PROSCI-Certificate, (PRINC the GC quality commitment the GC quality commitment the to guarantee anyones consistent ific certificates to be able to are used more in some coust for to be able to navigate be	ave. A consultant ce ertificate. CE2) nt so we can call ou mpetence. To build t make a call/proposa untries. In Germany etween different opt	re quality for consultants they hire. ertification could be an add on. rselves GC Professional. rust - open up doors. Sometimes the vendor asks for al. What happens if they "screw up"? openness is not always appreciated, more structures ons/methods. More of an outer level focus. such IAF, International Association for Facilitators.				

Recommended actions:

Find out how colleges use what we have. What are the needs? Do we have what we need?

Who wants to engage in the implementation?

Thomas, mariëlle, Alina



Public organizations in some countries are very formal in some countries and demand certification. Some specific certificates, for coaches there are 3 different ones. For facilitations in Netherlands they have a specific one called: **Orde** van organisatiekundigen en -adviseurs (Ooa)

If it is a big hurdle in some countries, what can we do to faclitate that need?

Check how this is done in different organizations.

Specific criteria to have the certificate, a process to make complaints if the consultant does not meet up to the standard.

Has to be done in a life nurturing way, ex Psych-K organization used it as a control mechanism that had life depleting impact (some of our collegues experienced it so).

How do different people handle this in our community? Can we answer such a request with showing our GC Professional quality commitment. Ask on the list? How do different people deal with this?

How can we clarify that we can use our quality commitment?

How did some certificates get a high level of acceptance?

How can we work on this with least effort and maximal impact/benefit?

A risk that a control system takes energy from us as facilitators.

In the GC community we have high awareness that GC works well and it has healthy outcomes - not the way of thinking in the "certificate-world" - a conflict of perspectives.



Is it enough - what we have - how do we use it?

How do we get it accepted in the outside?

Yoga Alliance International. Netherlands has its own. The american certificate is gaining terrain in NL, the requirements are lower but it costs more. Doesn't say anything about the qualifications!

Many certifications is about "taking money" from practicioners.

GC offers people/leaders to get in gc with themselves and to open up space for other people to get in really gc with themselves: how do you certify that?

Our work requires a lot of work on ourselves.

A more elaborated document incl the quality commitment and what trainings have been taken - AND A STAMP :)!

Logo that you are a GC member.

**Conclusion**: A certificate could be a good formal thing for some but what we have can be good enough if we are more aware of it.

Pay attention to the things that are in place in internal communications (eg newsletter)so members know what there is already.

Review the current documents with members to find out needs of members (in different  $\searrow$ 

Topic:	Spreading GC in the world: Increasing the power of marketing: WHy? How ? WHo?						
Conven	er:	Sabine	Participants:	Jjudy, AD, Marielle,			
Why is this topic important in our strategic plan refresh?							

I think one of the goals of our strategic plan is bringing the GC work in the world = important

- We already have GREAT marketing material and activities, but it's mainly Rachel alone who cares for all marketing and she does a great job which is tooooo big for one person
- With a clear marketing strategy we could bundle the energies/activities much better and formulate the possibilities for all members which could inspire them to also do marketing
  - it seems that our USP is not clear/unique enough: many others pretend to work participatory and interactive so the different to other approaches seems not being CLEAR enough. A marketing-team could work on that
- One possibility which could come out of a concerted marketing effort: Develop some speaker notes related to marketing GCO, but coming from a marketing strategy
- See MWT page: go through the MWT to discover the possibilities a marketing strategy could bring

#### Recommended actions:

Include "Clear Marketing Strategy in the strategy plan and think about how to create a 'marketing group for GCO

Who wants to engage in the implementation?

(Ad as LMT member?) Sabine



### Further: Why is this topic important in our SPR?

- Idea: If Marketing being an important topic in our strategy there could be **a periodical meeting with inspired GC members** where marketing is THE topic. Here they could specifically talk about issues and opportunities of marketing for GC / GCO
- By going through the MWT with the topic 'Marketing strategy" there might unfold possibilities about how to finance concerted activities
  - I.e. invite a marketing expert to become a GC professional for free and therefore supporting us in marketing
- By finding possibilities (in that marketing group) how to do marketing individually for GC and their own business and spreading that information members could become inspired to also do that
- This marketing group could also look at the innumerable different target groups for the GC approach and differentiate clearly which marketing activities could support which member
- WE ALL KNOW: if we invite the collective intelligence to bring their wisdom in, we will find possibilities. The importance of a clear marketing strategy just needs to be
- Doris and Anna Caroline could interview Sabine about the New Leaders! Academy as one way to spread GC in the world
- The importance of a clear marketing strategy for GC just has to be made clear to all of us ... and this can be done by including 'marketing strategy' as an important topic in our general strategy.

#### Marketing strategy



#### Purpose: Spreading GC

**Leadership**: LMT puts out the call / or a member

#### Vision:

Focused and powerful marketing effort A genuine contact approach to marketing GC is known throughout the world

#### Community: all of us

#### Management:

Idea added by wieneke: for instance decide we use canva, teach our community how to use it, create branded materials in canva that trainers etc. can use and adapt to their own offerings! GC marketing goal: 'how to get more members / how to get more known We need a strategic plan for marketing (marketing team)

**Case inspiration:** Cineville - Dutch membership card for unlimited access to art house movie theatres. Now with 40.000 members.

#### Organizational structure:

1) Cineville vereniging / association (mentality: "we have great movies and theatres, there is no money"). For 10,5% if the income from the membership, they hire:

2) Cineville BV / corporation (that does promotion, has entrepreneurial spirit and profit orientation). This BV now also works for others offering this service...

The BVs main focus is getting more members, and creating interest around this membership card with website, social media and events + a yearly campaign.. The association assigns the tasks to the BV.

#### Who is our client?! No target group

- We have soooo many clients: B2B, B2C, trainers, companies, big, small, multinationals.
- Focus: what target group first, then grow...

#### https://www.cineville.nl/





Topic:	How can the GCO support reaching beyond change and facilitator communities to organisations and people that need GC						
Conven			Participants	jjudy, Thomas, Wieneke, Sabine			
Why is t	his	topic impo	ortant in our strategic plan refre	sh?			

The time is right:

- Now branding is (almost) done
- The state of the GCO as a matured, confident and healthy organization
- A refreshed strategic plan
- What is the best way to "market" what we are offering?

We offer Genuine Contact with self (and each other). It is not always pleasant for those exposed, but we think its valuable...

Designing for the human(e) pace..

Where are our target groups? What media to use: Business magazines, conferences....letters, social media... How do we pick up leads!

Target groups (for the approach): HR managers?

#### Recommended actions:

Putting out a call for and supporting a marketing work group that creates a strategic marketing plan.

Who wants to engage in the implementation?



convener:	Mariëlle	Participants:	Wieneke, Ursula, Thomas, Alina
Vhy is this	topic important in c	our strategic plan refrest	1?
All send out o again? What Disadvantage kind of inform visible.	are currently good ways e email: I don't always kr nation in the title: a reque	il and that can be a lot/too muc of working for people? So that now the senders and I can't clic est to do something, something	ck on a profile like in a linkedin- or fb group. I can't see what I need to know, something that's just nice to know. Not
		r what kind of newsletter it is: find to make things more clear.	or members, for outside world.
•			
There can be		nication with members? Does	the GCO know what members want/how they experience all

#### Recommended actions:

Inform members about internal communication strategy plans and open up for comments/reactions. collect tips in this report about improvements.

## Who wants to engage in the implementation?



With social media: I have to come back to the point it is useful. I ignore it but so many things going on. I want open up own business. Then social media is useful. Emails in the beginning too much, now courageous to delete is. I prioritize. I'm afraid there will be more email because the organisaion is growing.

There is too much information.

It's difficult to change something.

For me it's a kind of training if I delete or not.

Help yourself: guide your mails in a special folder.

I wouldn't like to be pushed into a social media group. Keep it independant from big companies. It's a training for decision making.

Five people attended: four want changes/improvements; one is oke with the way it is. Feeling of being overwhelmed - afraid to miss out. When several emails in the inbox I get resistance

Where can I find a document about internal communication strategy? What are future plans?

-also difficult to handle email. Too many email. Maybe there is room for improvement

-also: many email. Maybe i miss important information, I can't distinguish what's what. Can there be more clarity about what's what. A small summary at the beginning.

Eg Slack: you can look up afterwards discussions.

This is a topic of Knowledge management as well. (For example the wisdom in the eMail-discussion about the meaning of discernment in the evolutionary spiral.)

Emails get lost, you can't find it back.

You can use the Google group - go to the website and see the conversations in threads.

How to find in the Google drive - use search function!

Have a speciality workshop - about how to tap into all the resources. We have soooo much! Have a handbook too/manual << YES YES YES

Topic:	What is a membership organization and how do we use its potential?						
Conven	er:	Thomas	Participants:	I, me and myself :)			
Why is this topic important in our strategic plan refresh?							

When doing the Strategic Plan back in 2012 we discovered we are a membership organization. That means the purpose of the organization is to support its members to do great work in the world. That means the "customers" of the organization are its members - not the clients of the members even if it of course is connected.

So our organization should work to support the members so they can reach maximum output/results by offering Genuine Contact in the world. So what do we need as members? Competence, courage, development - both personal and professional. Resources for ourselves and our clients such as workbooks, documents describing our offerings. Community for learning together, supporting each other and feeling good as individuals and professionals. We learn a lot by walking our talk in our GCO - one of the best ways of learning is to engage! How do we raise awareness and engagement for supporting our GCO? How can we work together with this? How do we keep minimal structure and a life nurturing climate?

#### Recommended actions:

Raise awareness about our GCO and how people can contribute

### Who wants to engage in the implementation?

Thomas



					G	
What is a membership organization and how do we use its potential?			25			
Streamlining membership contact via several email lists versus social media			29		Ursula	
How can the GCO support reaching beyond change and facilitator communities to organisations and people that need GC		Ĵ			jjudy	
Spreading GC in the world: Increasing the power of marketing: WHy? How ? WHo?			42		Sabine Mariëlle	
Development Consultant for more visibility			4		Ad	
Name of report Certification as a GC-Organisation	Dot voting	% of v		Get your dots here!	Alina	
· · · · ·					Thomas	
Welcome to use your three o you think are most importan	• •			-	NAME	23 DOTS

# Any comments linked to the reading/voting....

I think that marketing and consultancy certification/stamp are related topics. And also that the marketing strategy could need to be different in different countries. May it's also a 'hub' topic. In any case hubs should be taken into consideration while developing a marketing strategy. < love it (w)

The topic of internal communications could be part of this topic: What is a membership organization and how do we use its potential? With a good internal communications there should be more awareness and engagement.

Wow, so many important thoughts and ideas!

Great to read all the reports and see the interconnectedness of topics/recommendations.

I do have a need to handle the info-stream, so this topic is important to me too./TH +W

I love the idea of joint marketing efforts - but it has to be of high quality and efficient./TH +W

It was such a big insight in 2012 when we discovered we are a membership organization, important we understand this so there are not "wrong" expectations./Th

